



# Dr. Mehdi Khaled

Inventor & Entrepreneur  
Founder & Managing Partner @Seha  
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Keynote Speaker  
Health Tech Executive Advisor



## Keynote Speech Introduction

Healthcare transformation has a problem: too many specialists, not enough architects.

Dr. Mehdi Khaled was trained as an internist—which means he was trained to think in systems, not silos. Like an architect who must understand structural engineering and human psychology, material properties and cultural context, he's built expertise across every layer that matters: policy frameworks, cultural dynamics, technological capabilities, and operational realities.

More importantly, he understands how these layers interact.

Over 25 years across six continents, he's implemented the full spectrum—from hospital EMRs to national health exchanges. Former Global Chief Medical Officer at Oracle. Advisor to governments. Multiple patents in medical diagnostics. Managing Partner of SEHA, where impact is the only currency.

He's a physician who codes. A strategist who reads power. Someone who speaks six languages because understanding people matters as much as understanding systems.

What you're getting today is integrated thinking—the kind that holds clinical knowledge, cultural understanding, technical depth, and strategic breadth simultaneously. The kind that builds health ecosystems that actually stand when they meet reality.

Dr. Mehdi Khaled.



## Panel Introduction

Dr. Mehdi Khaled thinks like an architect in a world of specialists.

Trained as an internist to see systems, not silos, he's spent 25 years implementing the full spectrum across six continents—hospital EMRs to national health exchanges. Former Global Chief Medical Officer at Oracle. Advisor to governments. Managing Partner of SEHA.

A physician who codes. A strategist who reads power. A team-player who brings integrated thinking to health transformation.

Dr. Mehdi Khaled.